Dear BOG and BOT Members:

Listed below are options that the BOG Chair has approved for discussion and consideration at the July 10, 2007 Board of Governors Meeting in Orlando. These options leave much discretion to the local Boards of Trustees within the context of the guidelines that the BOG members will discuss at the meeting. I thank the many thoughtful people who expressed their feedback and concern. If you have any questions or comments prior to the meeting on Tuesday, please call my cell phone at 850-459-2070. I look forward to seeing you in Orlando next week!

Sincerely yours,
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cc: SUS Presidents
    SUS Provosts
    SUS Governmental Relations Representatives
    BOG Staff

1. Relating to Governance:
   a. Develop and publish general guidelines that govern all actions not related to legislative appropriations.
   b. Support Senator Graham’s declaratory action initiative.

2. Relating to statewide budget reductions:
   a. Strive to maintain current retention and graduation rates through reallocation of resources.
   b. Focus system budgeting process to emphasize quality instruction and timely graduation.
   c. Consider hiring freezes and budget cuts—including E&G faculty and staff travel—except in those areas directly related to student support and safety, and statewide workforce priorities—teaching, nursing, and high skill-high wage areas.
   d. Review and clarify authority to seek legal relief from existing obligations.
   e. Consider program efficiencies through consolidation of administrative support, program and course offerings, academic, research and service program closing.
f. Review branch and regional campuses. Consider closing off-site locations with low enrollments relative to resources expended.
g. Expand number of complete degree programs and general education courses offered via distance learning through consolidation of existing low enrollment programs. Otherwise delay initiating new degree programs at the graduate and professional level.
h. Encourage development of graduate, professional and continuing programs that can pay for themselves or generate surpluses through tuition or other revenues.
i. Freeze all senior administration salary and performance bonus considerations.

3. Relating to tuition:
   a. Restructure graduate and professional tuition where market conditions allow so that tuition covers a higher percentage of the program costs.
   b. Raise undergraduate tuition and fees for Spring 2008 if budget reductions exceed 4%.

4. Relating to enrollment:
   a. As a result of the four percent cutback, freeze Freshman enrollment growth (at current funded levels) statewide for a three year period beginning with the Spring 2008 and Fall 2008-2009 admissions. Hold harmless community college AA transfers.
   b. Eliminate non-critical low enrollment courses and increase class size for all faculty.