

# Constitutional Missions: State University System and Board of Governors

**FLORIDA CONSTITUTION, ARTICLE IX, SECTION 7. State University System.--**

- (a) PURPOSES.** In order to achieve excellence through teaching students, advancing research and providing public service for the benefit of Florida's citizens, their communities and economies, the people hereby establish a system of governance for the state university system of Florida.
- (d) STATEWIDE BOARD OF GOVERNORS**  
... The board shall operate, regulate, control, and be fully responsible for the management of the whole university system ...

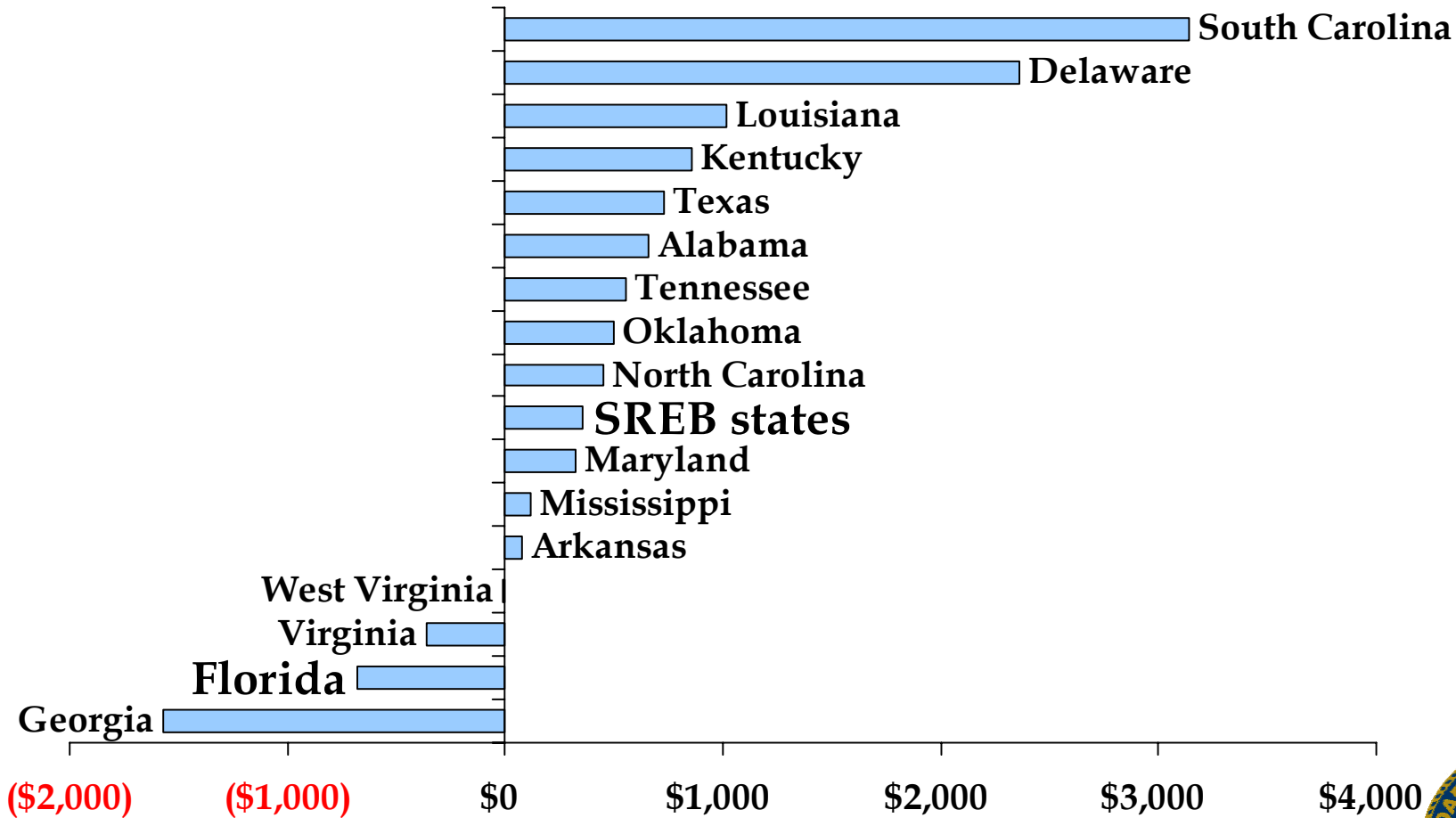


# SUS Expenditures per Full-Time Student, 2001-02 to 2006-07

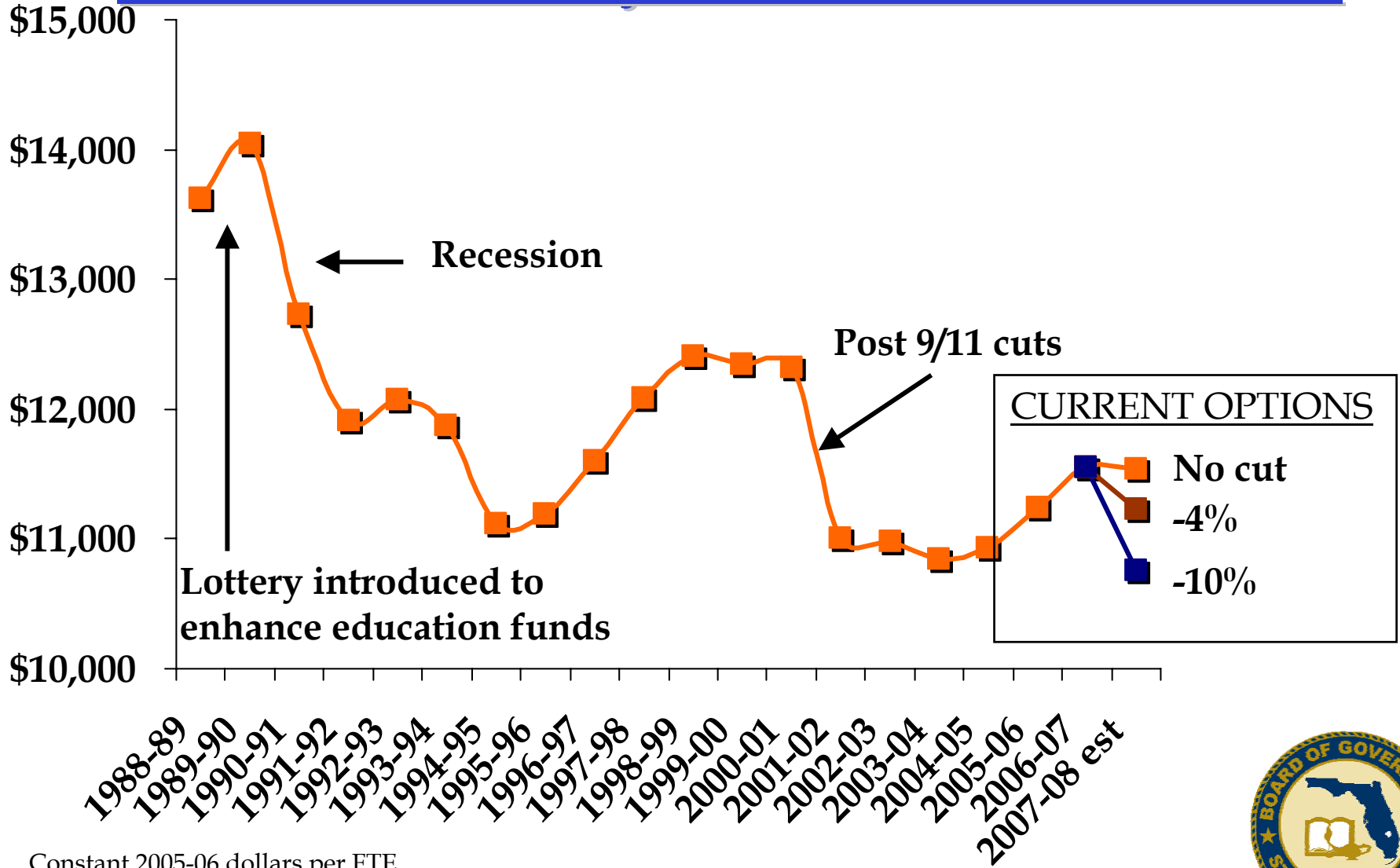
|               | Instruction and research per FTE | Admin and Support per FTE |
|---------------|----------------------------------|---------------------------|
| 2001-02       | \$8,663                          | \$1,651                   |
| 2006-07       | \$8,220                          | \$1,437                   |
| 5-Year Change | -5%                              | -13%                      |



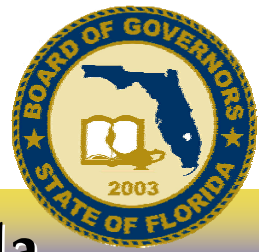
# Change in Southern States' Spending per Student on Public Universities, 2001-2006



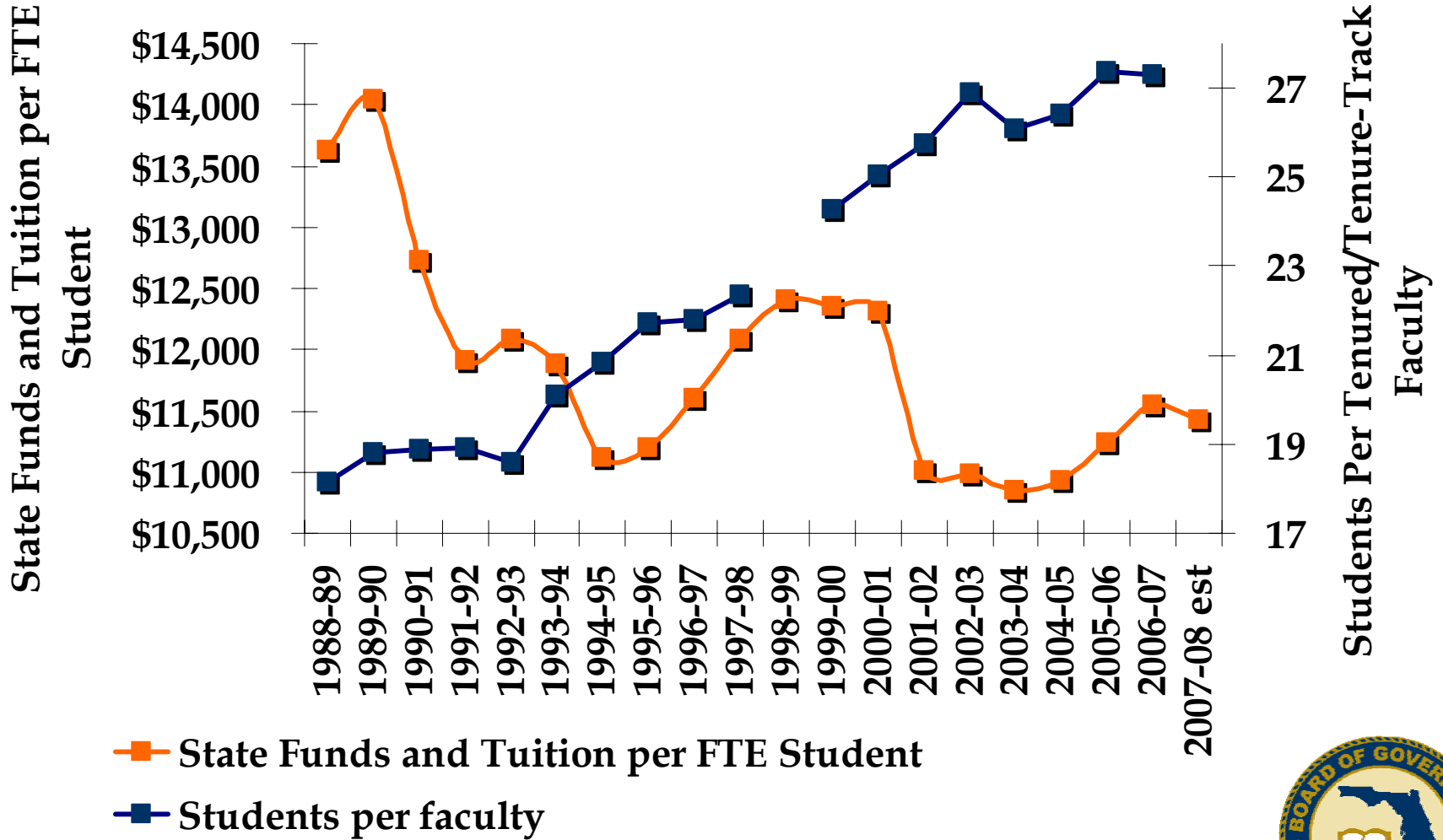
# Total Funding per Full-Time Equivalent Student – History and Current Situation



Constant 2005-06 dollars per FTE



# Funding per Full-Time Equivalent Student and Student/Faculty Ratios



# Legislative Budget Reductions Fiscal Years Ending 1992 Through 2004

| FISCAL YEARS ENDING      | AMOUNT OF REDUCTION  |
|--------------------------|----------------------|
| 1992-1994                | \$210,800,000        |
| 1995-1997                | \$53,900,000         |
| 1998-2000                | \$12,600,000         |
| 2002-2004                | \$207,100,000        |
| <b>TOTAL REDUCTIONS:</b> | <b>\$484,400,000</b> |



# 4% Reductions We Can't Afford

- 17,000 Students . . . or
- University of North Florida . . . or
- 1,000 faculty . . . or
- All four law schools and all 10 history departments . . . or
- All travel, library purchases, and ???  
(still not 4%)



# 10% Reductions We Can't Afford

- 42,000 Students . . . or
- FIU . . . or
- IFAS and all four law schools . . . or
- All assistant professors . . . or
- All 10 business schools . . .



# Scale of 4% and 10% Cuts in Operational Terms

|  | 4%                   | 10%                  |
|--|----------------------|----------------------|
| <b>Budget Cut Amount</b>   | <b>\$100,000,000</b> | <b>\$250,000,000</b> |
| <i>equivalent to</i>   |                      |                      |
| <b>Enrollment Reduction</b>  | <b>17,000</b>        | <b>42,000</b>        |
| <i>or</i>  |                      |                      |
| <b>Faculty Reduction</b>   | <b>1,000</b>         | <b>2,500</b>         |
| <i>or</i>  |                      |                      |
| <b>Library Books not Purchased</b>   | <b>1,500,000</b>     | <b>3,700,000</b>     |
| <i>or</i>  |                      |                      |
| <b>Support Personnel:<br/>Police Officers,<br/>Counselors, Advisors,<br/>Other Student Support</b> | <b>2,000</b>         | <b>5,000</b>         |



# Efficiency



# Florida's Graduation Rates are High Relative to Funding

|                    | Funds per FTE<br>(05-06) | Graduation Rate<br>%, (99-05) |
|--------------------|--------------------------|-------------------------------|
| Virginia           | 12,259                   | 65.5                          |
| Delaware           | 20,293                   | 64.5                          |
| South Carolina     | 14,218                   | 59.7                          |
| North Carolina     | 13,496                   | 59.1                          |
| <b>Florida</b>     | <b>11,808</b>            | <b>58.8</b>                   |
| Maryland           | 16,562                   | 58.6                          |
| Texas              | 12,339                   | 55.0                          |
| Alabama            | 12,137                   | 48.6                          |
| Georgia            | 11,621                   | 48.3                          |
| Mississippi        | 12,554                   | 48.2                          |
| Tennessee          | 11,818                   | 46.4                          |
| Kentucky           | 14,288                   | 45.9                          |
| Oklahoma           | 10,573                   | 45.9                          |
| West Virginia      | 9,347                    | 45.4                          |
| Arkansas           | 11,939                   | 38.8                          |
| Louisiana          | 9,002                    | 35.7                          |
| <b>SREB states</b> | <b>12,327</b>            | <b>52.5</b>                   |
| <b>US Avg</b>      |                          | <b>54.1</b>                   |

Notes:

1) Average % of freshmen who graduated from the same institution within six years. Including in-system transfers, the six-year SUS graduation rate is 63.7%, but comparable data not available for other states.

2) The average time from freshman enrollment to degree is 4.2 years.



# Comparison of Direct and Indirect Expenditures Per Credit

## INDIRECT EXPENDITURES

|         | 2001-02  | 2004-05  | 2005-06  | 1 YEAR CHANGE | 4 YEAR CHANGE |
|---------|----------|----------|----------|---------------|---------------|
| Lower   | \$103.25 | \$95.82  | \$96.47  | 0.7%          | -6.6%         |
| Upper   | \$132.39 | \$124.21 | \$122.07 | -1.7%         | -7.8%         |
| Grad I  | \$193.98 | \$179.95 | \$186.15 | 3.4%          | -4.0%         |
| Grad II | \$247.14 | \$234.65 | \$229.78 | -2.1%         | -7.0%         |

## DIRECT EXPENDITURES

|         | 2001-02  | 2004-05  | 2005-06  | 1 YEAR CHANGE | 4 YEAR CHANGE |
|---------|----------|----------|----------|---------------|---------------|
| Lower   | \$88.41  | \$83.00  | \$85.49  | 3.0%          | -3.3%         |
| Upper   | \$145.54 | \$141.59 | \$137.39 | -3.0%         | -5.6%         |
| Grad I  | \$339.10 | \$336.22 | \$335.24 | -0.3%         | -1.1%         |
| Grad II | \$601.19 | \$580.91 | \$531.59 | -8.5%         | -11.6%        |



# Inflation-Adjusted Spending Per Upper-Division Credit Hour

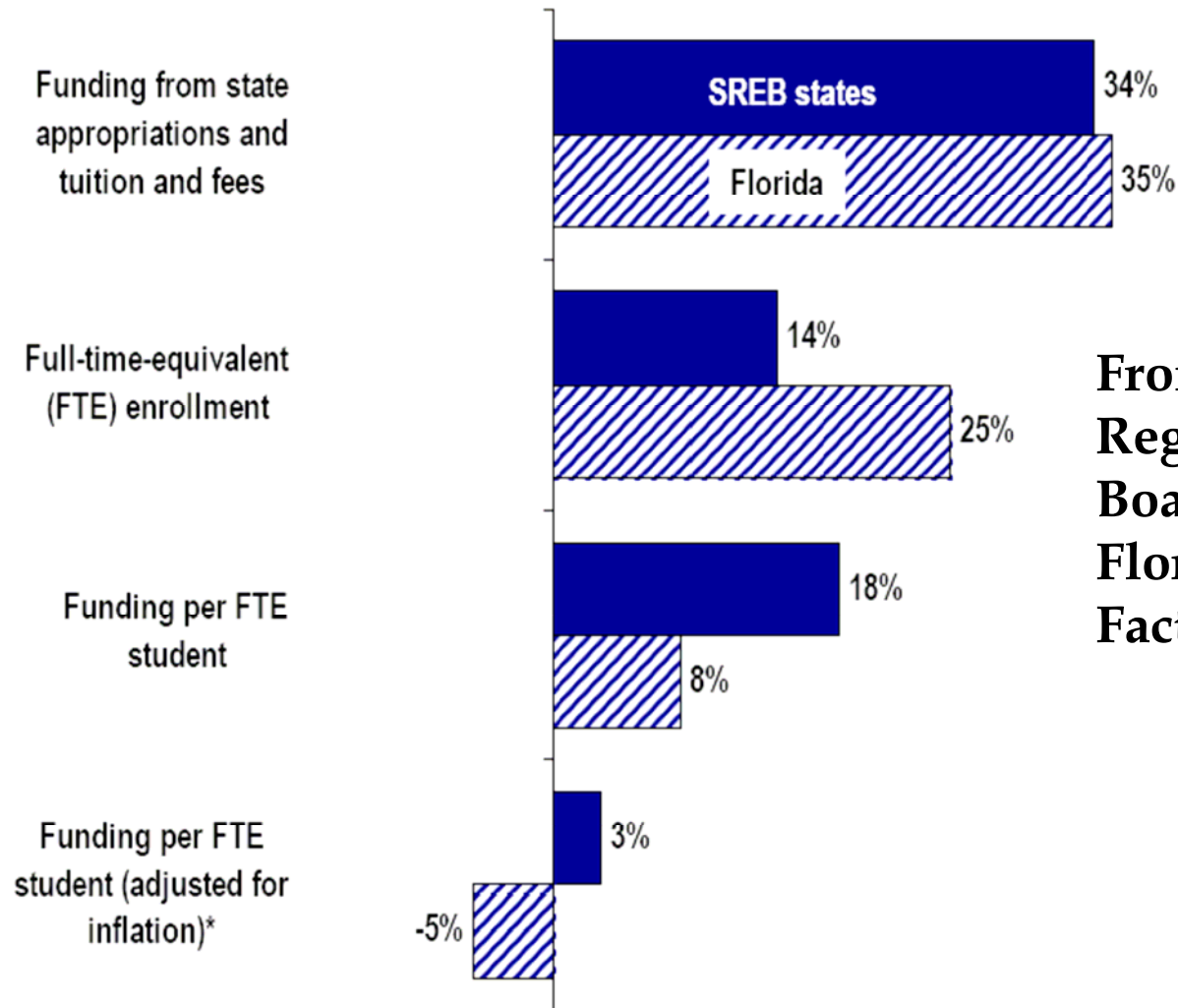
|                              | 2001-02 | 2004-05 | 2005-06 | 4-Year Change |
|------------------------------|---------|---------|---------|---------------|
| AGRIBUSINESS & AG. PRODUCTN  | \$475   | \$445   | \$398   | -16%          |
| ARCHITECTURE & ENVIR. DESIGN | \$429   | \$341   | \$392   | -8%           |
| MASS COMMUNICATIONS          | \$226   | \$229   | \$249   | 10%           |
| COMPUTER & INFO. SCIENCE     | \$260   | \$360   | \$370   | 42%           |
| EDUCATION                    | \$304   | \$272   | \$248   | -18%          |
| ENGINEERING                  | \$485   | \$442   | \$400   | -17%          |
| FOREIGN LANGUAGES            | \$263   | \$245   | \$237   | -10%          |
| LETTERS                      | \$236   | \$240   | \$236   | 0%            |
| LIFE SCIENCES                | \$317   | \$290   | \$309   | -2%           |
| PHYSICAL SCIENCES            | \$468   | \$445   | \$435   | -7%           |
| PSYCHOLOGY                   | \$232   | \$205   | \$210   | -10%          |
| SOCIAL SCIENCES              | \$250   | \$212   | \$215   | -14%          |
| VISUAL AND PERF. ARTS        | \$407   | \$387   | \$363   | -11%          |
| HEALTH PROFESSIONS           | \$353   | \$329   | \$285   | -19%          |
| BUS.AND MANAGEMENT           | \$199   | \$199   | \$201   | 1%            |
| Total                        | \$278   | \$266   | \$259   | -7%           |



# Funding Comparisons



# Funding Change for Public Universities, Florida and SREB States, 2001-2006

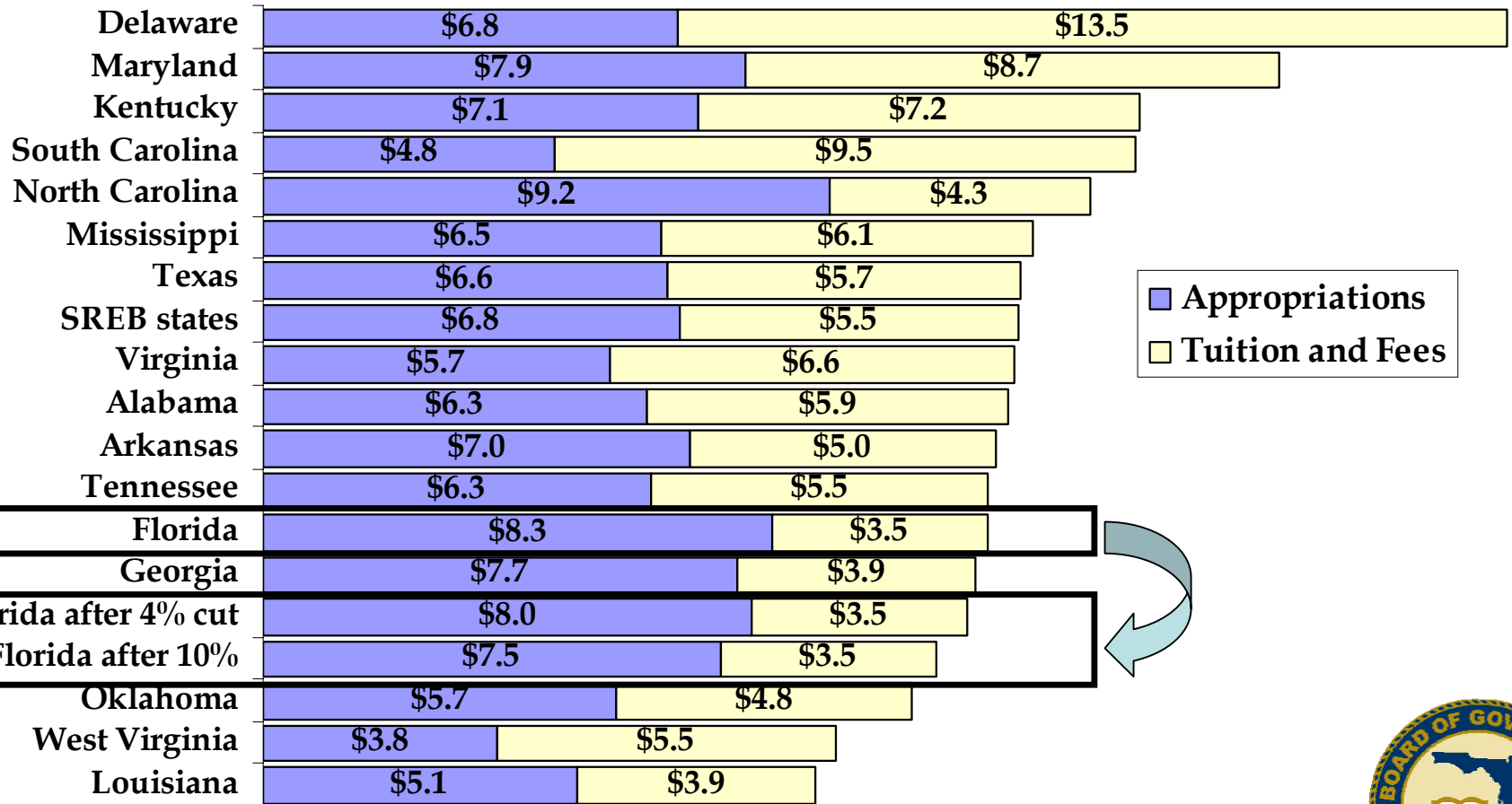


From Southern  
Regional Education  
Board (SREB),  
Florida Featured  
Facts 2007



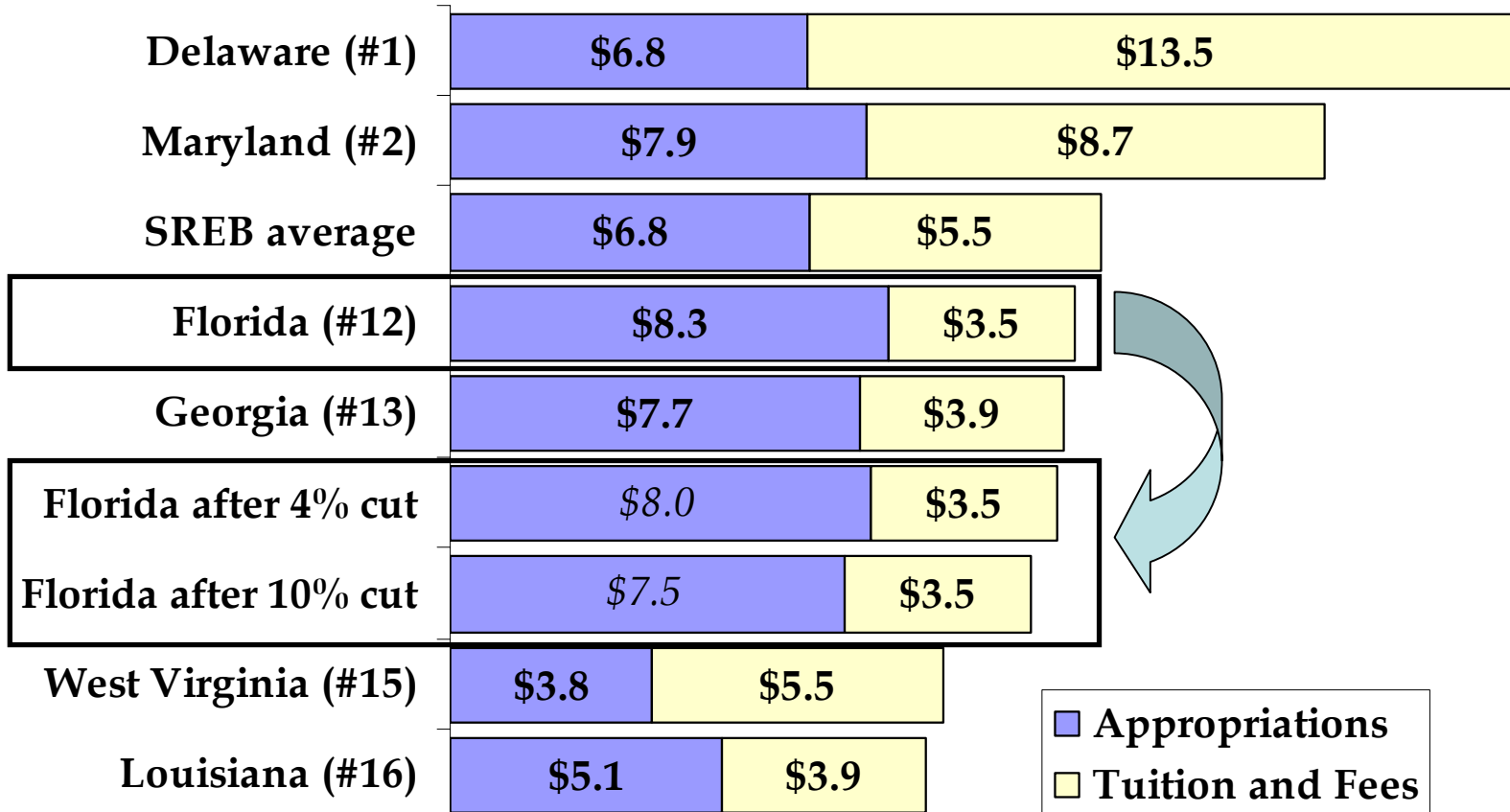
# Cuts Would Further Erode Florida's Relative Position in the South

Southern States Public University Funding per Full-Time Student, 2005-06  
(Thousands)



# Cuts Would Further Erode Florida's Relative Position in the South

Southern States Public University Funding per Full-Time Student,  
2005-06 (Thousands)



# Change in Southern States' Spending Per FTE University Student

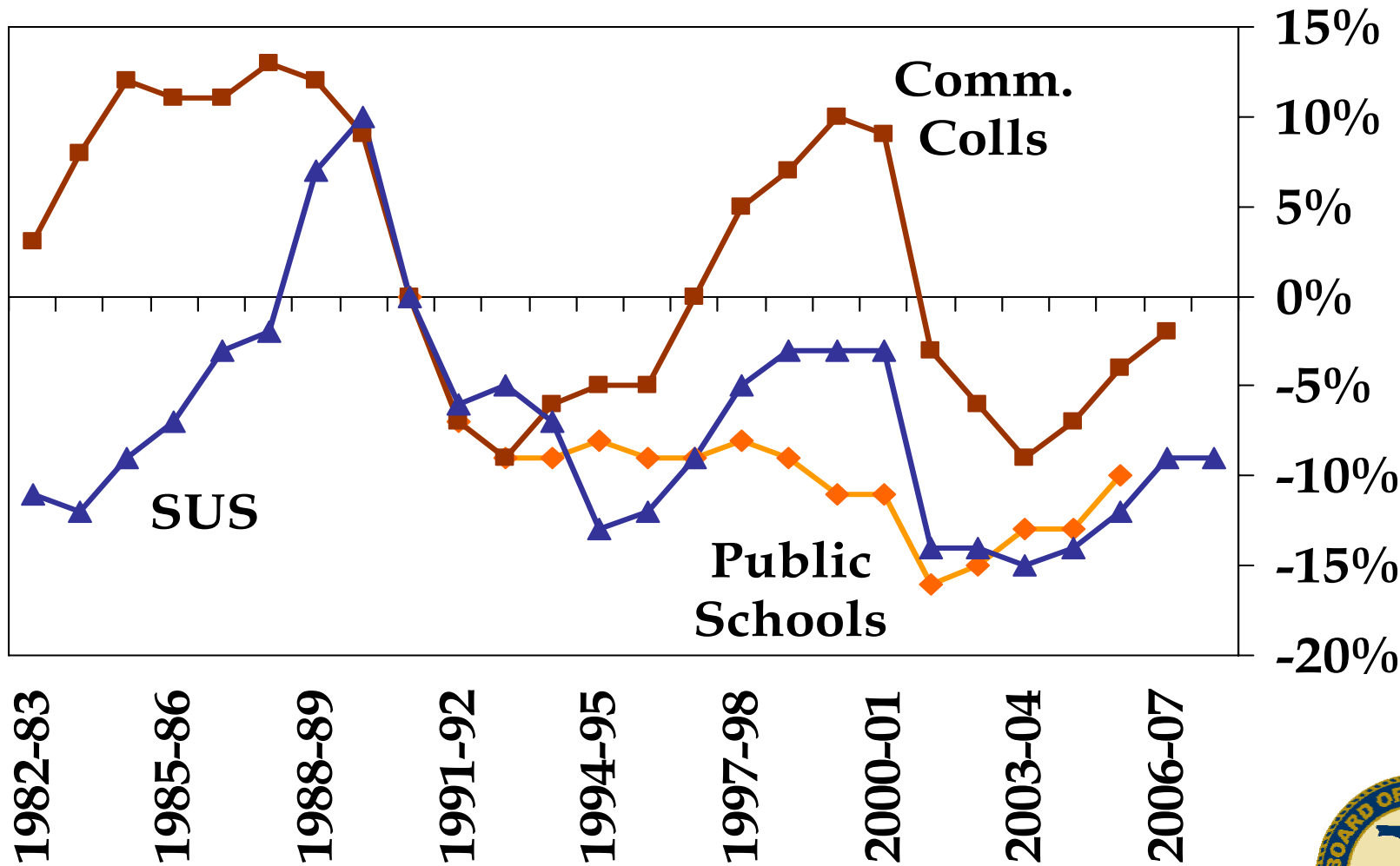
|                | 2005-06 | 2000-01 | Change |
|----------------|---------|---------|--------|
| South Carolina | 14,218  | 11,081  | 3,137  |
| Delaware       | 20,293  | 17,934  | 2,360  |
| Louisiana      | 9,002   | 7,987   | 1,016  |
| Kentucky       | 14,288  | 13,434  | 855    |
| Texas          | 12,339  | 11,609  | 730    |
| Alabama        | 12,137  | 11,483  | 654    |
| Tennessee      | 11,818  | 11,263  | 555    |
| Oklahoma       | 10,573  | 10,074  | 499    |
| North Carolina | 13,496  | 13,049  | 447    |
| SREB states    | 12,327  | 11,974  | 353    |
| Maryland       | 16,562  | 16,242  | 320    |
| Mississippi    | 12,554  | 12,436  | 118    |
| Arkansas       | 11,939  | 11,861  | 79     |
| West Virginia  | 9,347   | 9,356   | -9     |
| Virginia       | 12,259  | 12,618  | -359   |
| Florida        | 11,808  | 12,488  | -680   |
| Georgia        | 11,621  | 13,191  | -1,570 |



# Funding History



# Inflation-Adjusted Funding Per FTE Compared to 1991 Levels



# Library Cost Increases--Examples

|  | 2000  | 2007   | Increase |
|--|-------|--------|----------|
| Average Print Journal Subscription Price | \$370 | \$ 635 | 71%      |

## Statewide Contracts for Electronic Journals/Databases (FL Center For Library Automation)

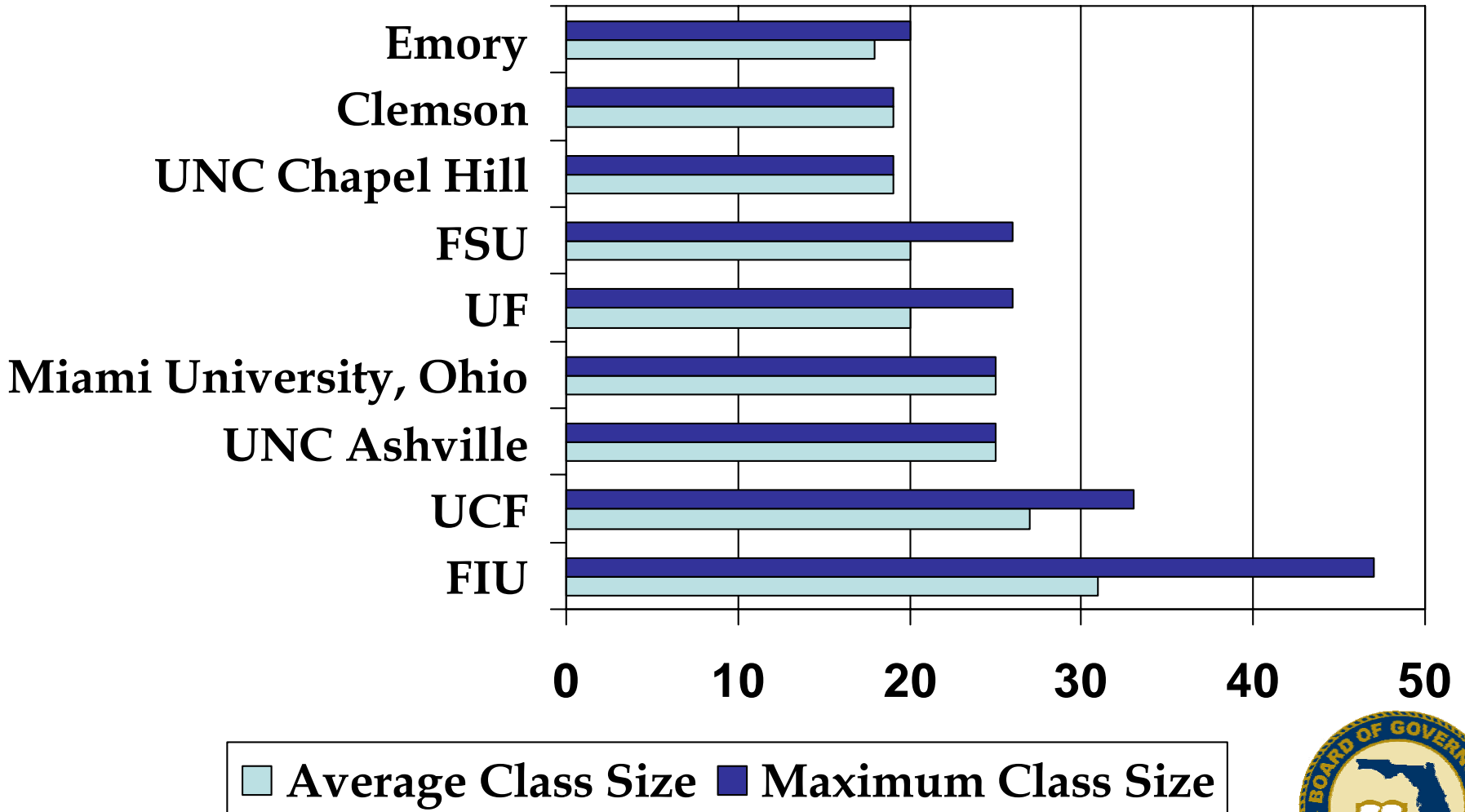
|   | 2000        | 2007         | Increase |
|---|-------------|--------------|----------|
| Cost of Databases/Journals Maintained in 2000 | \$1,600,000 | \$ 2,000,000 | 23%      |
| New Databases/Journals                        | -           | 1,300,000    |          |
| Total   | 1,600,000   | 3,300,000    | 107%     |



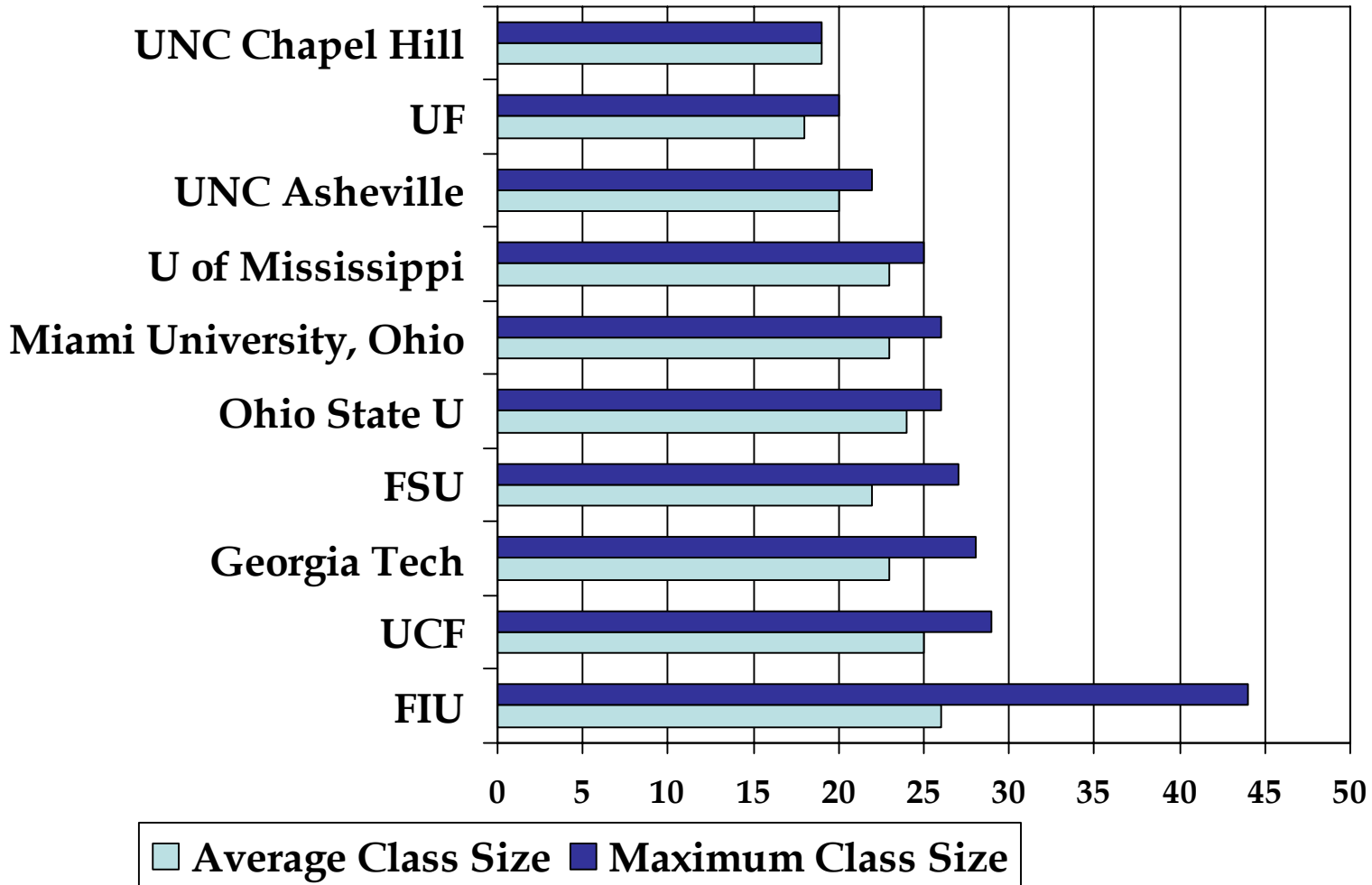
# Impact of Current Funding Levels



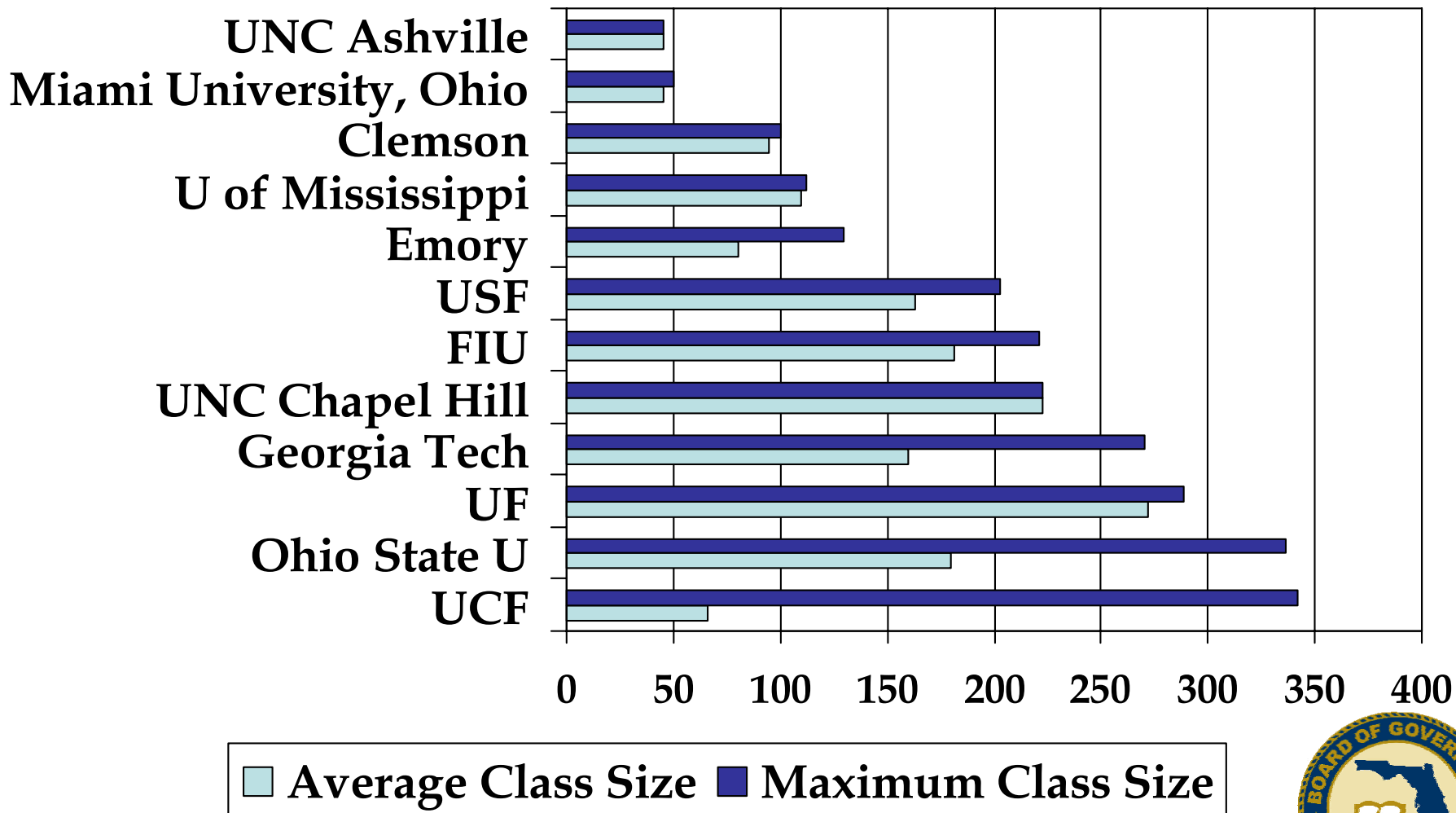
# Beginning Spanish Section Sizes



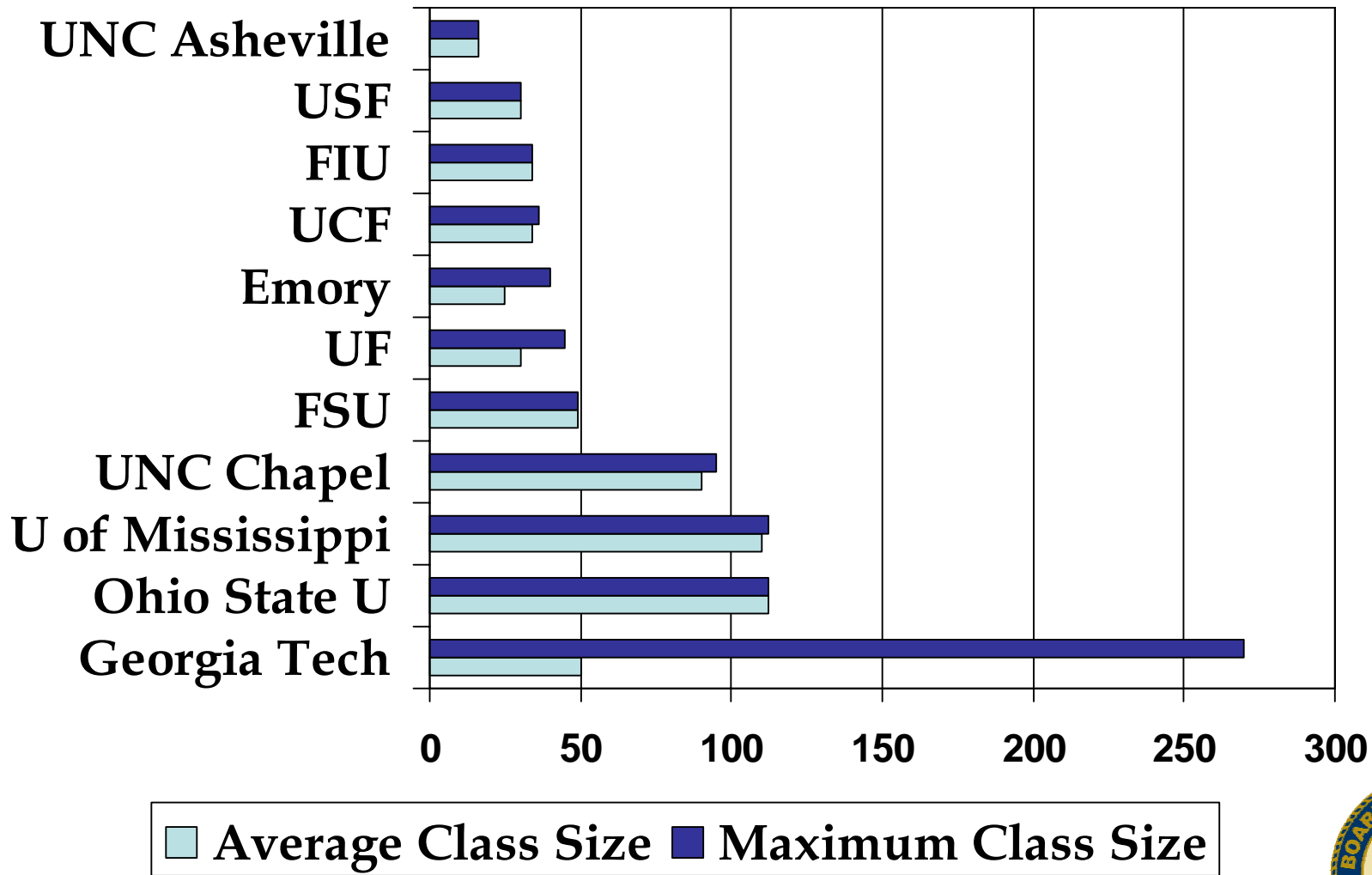
# Freshman Composition Section Sizes



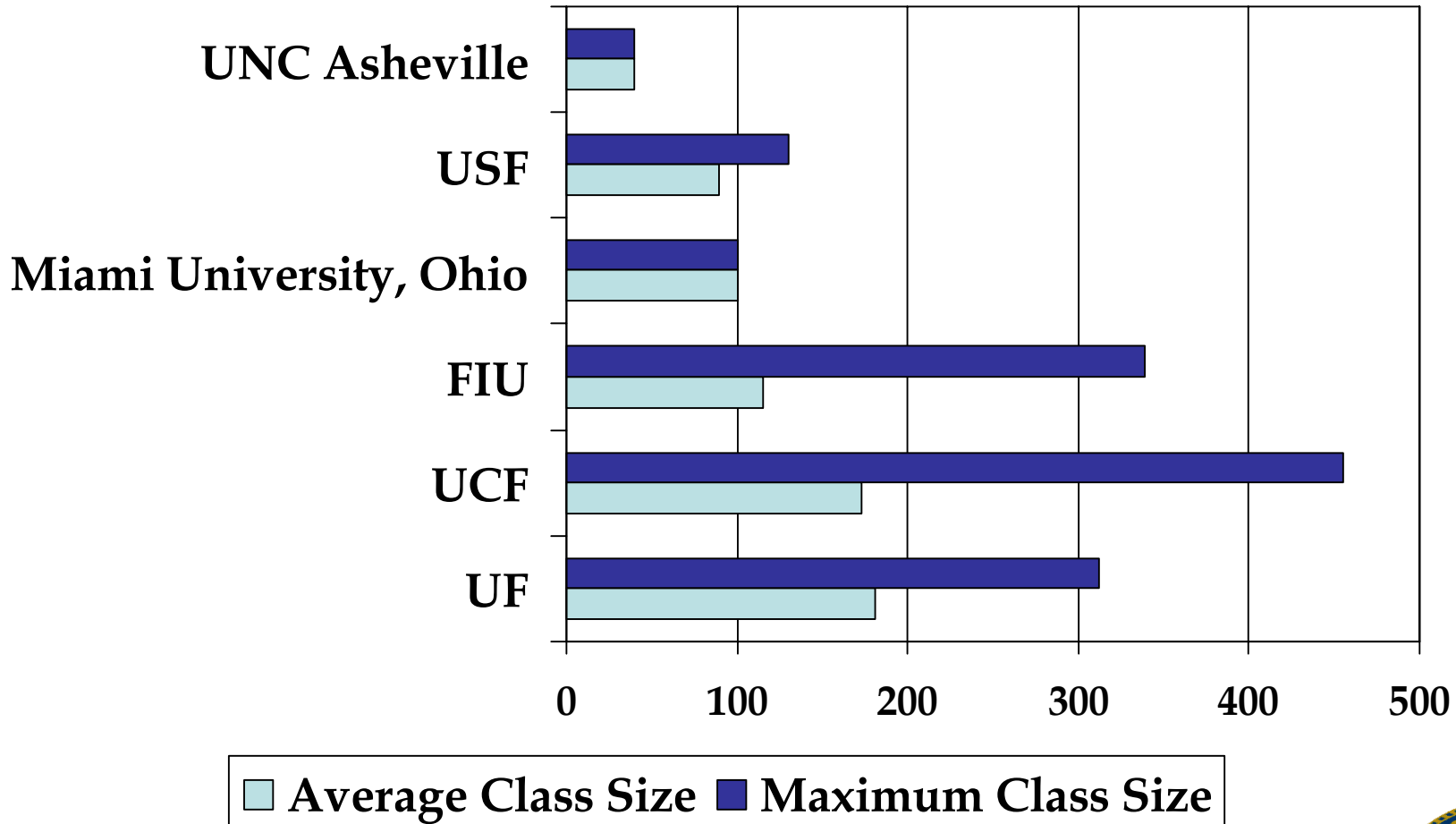
# Organic Chemistry Section Sizes



# Physical Chemistry Section Sizes



# Intro Biology Section Sizes



# Business Plan / Tuition Freeze



# What Would it Take to Increase Funding 8% Annually?

Combinations leading to an 8% average increase, assuming 2% enrollment growth:

|                          | Opt. 1 | Opt. 2 | Opt. 3 | Opt. 4 | Opt. 5 |
|--------------------------|--------|--------|--------|--------|--------|
| State funds increase     | 0%     | 5%     | 7.5%   | 8.5%   | 10.5%  |
| Average tuition increase | 18%    | 12%    | 7.5%   | 5%     | 0%     |
| Average revenue increase | 8%     | 8%     | 8%*    | 8%     | 8%     |

*Note that a tuition increase of 7.5% with enrollment growth of 2% would generate tuition revenue growth of 9.5%*



# Effect of Growth Freezes on Total System Enrollment (1000s)

|  | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|--|------|------|------|------|------|------|------|------|
| Meet all growth in demand (no freeze)                              | 302  | 310  | 318  | 325  | 331  | 337  | 341  | 344  |
| Freshman growth freeze only  | 299  | 303  | 307  | 311  | 315  | 318  | 320  | 323  |
| Freeze new student growth at all levels except AA transfers        | 299  | 302  | 305  | 308  | 310  | 312  | 314  | 315  |
| Freeze all new admissions  | 298  | 300  | 301  | 301  | 301  | 301  | 301  | 301  |
| Reduce admissions 1% per year, increase retention rate 1% per year | 298  | 300  | 301  | 301  | 301  | 301  | 301  | 301  |

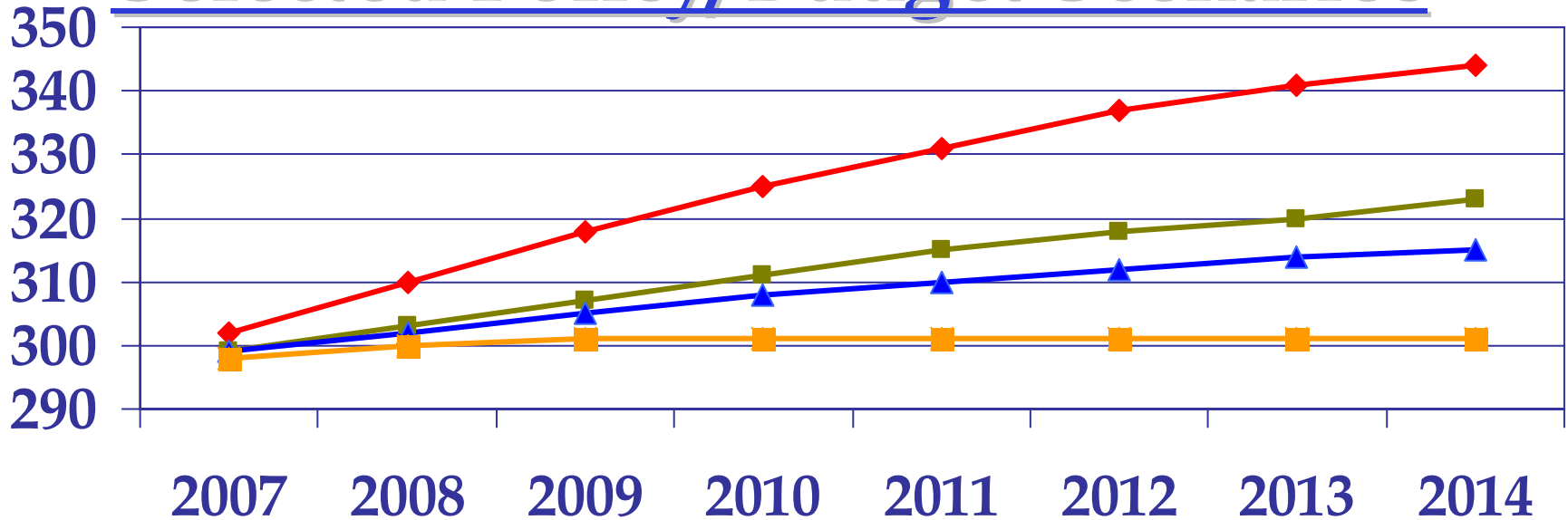


# Effect of Freezing Freshman Enrollment Growth

|  | 2000   | 2005   | 2006   | 2007   | 2008   | 2010   | 2012   | 2014   |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| Growth at same rate as Bright Futures / HS graduates | 31,100 | 38,500 | 38,300 | 40,900 | 42,500 | 44,300 | 44,500 | 44,600 |
| No growth in freshman class                          | 31,100 | 38,500 | 38,300 | 38,300 | 38,300 | 38,300 | 38,300 | 38,300 |
| Difference   | 0      | 0      | 0      | 2,600  | 4,200  | 6,000  | 6,200  | 6,400  |



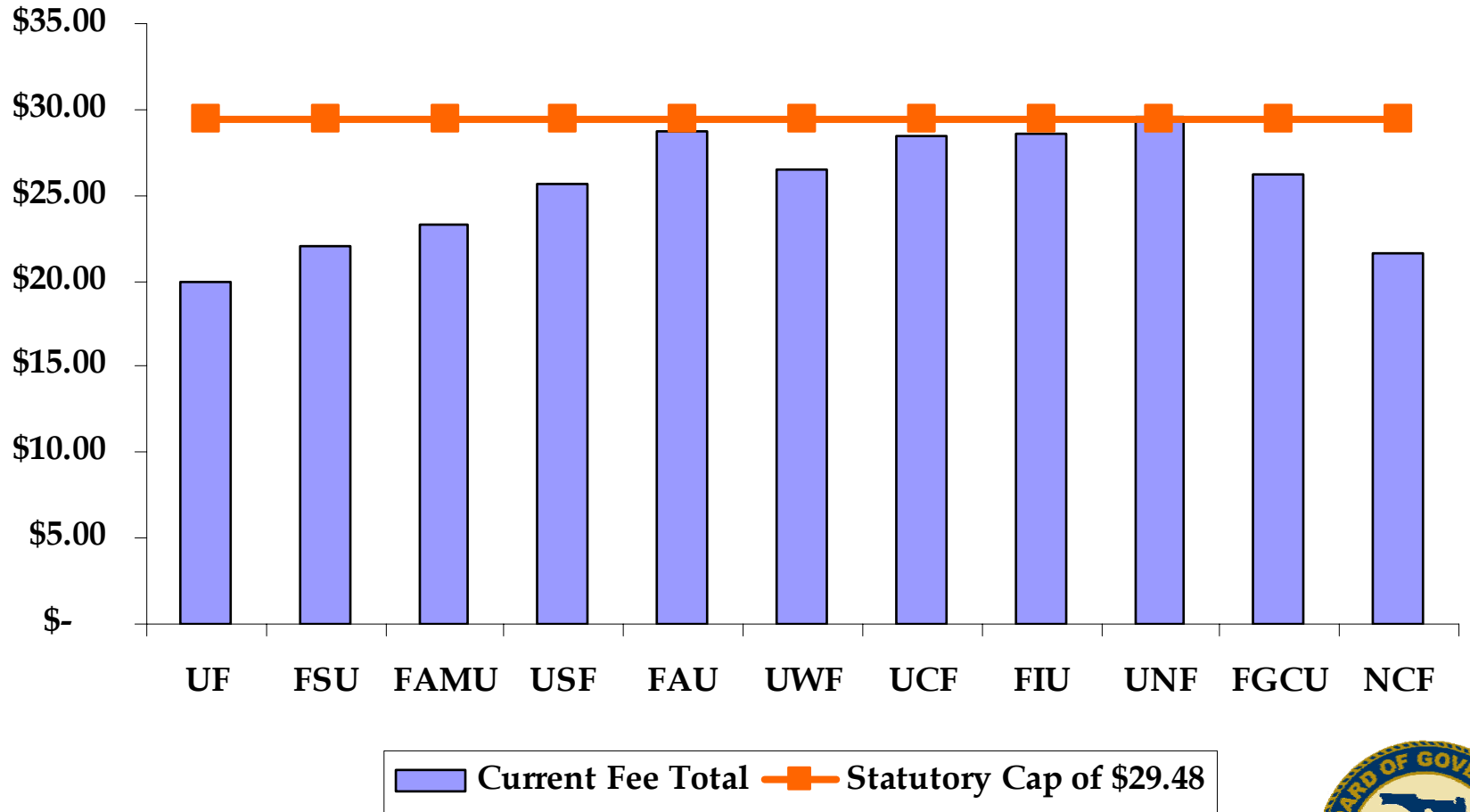
# System Enrollment (1000s) Based on Selected Policy/Budget Scenarios



- ◆ MEET ALL GROWTH IN DEMAND (NO FREEZE)
- FRESHMAN FREEZE ONLY
- ▲ FREEZE ALL LEVELS EXCEPT AA TRANSFERS
- ✧ FREEZE ALL NEW ADMISSIONS
- REDUCE ADMISSIONS 1% PER YEAR, ANNUALLY, INCREASE RETENTION RATE 1% PER YEAR



# How Close are Universities to 40% Fee Cap?



# Background Data on SUS



# SUS Fall Enrollment Since 1990

|              | 1990           | 1995           | 2000           | 2005           | 2006           |
|--------------|----------------|----------------|----------------|----------------|----------------|
| FAMU         | 8,379          | 10,277         | 12,161         | 12,176         | 11,913         |
| FAU          | 13,180         | 18,137         | 21,466         | 25,994         | 25,657         |
| FGCU         | -              | -              | 3,653          | 7,254          | 8,316          |
| FIU          | 22,528         | 28,216         | 31,458         | 37,424         | 38,537         |
| FSU          | 28,824         | 30,301         | 34,485         | 39,668         | 40,378         |
| NCF          | -              | -              | -              | 763            | 746            |
| UCF          | 21,694         | 26,715         | 33,975         | 45,090         | 46,907         |
| UF           | 36,338         | 39,703         | 45,900         | 50,298         | 51,314         |
| UNF          | 8,093          | 10,492         | 12,762         | 15,420         | 16,091         |
| USF          | 32,727         | 36,343         | 36,379         | 43,591         | 44,251         |
| UWF          | 8,012          | 8,309          | 8,514          | 9,657          | 9,906          |
| <b>Total</b> | <b>179,775</b> | <b>208,493</b> | <b>240,753</b> | <b>287,335</b> | <b>294,016</b> |



# SUS Degrees Since 1990-91

|            | 90-91  | 95-96  | 00-01  | 04-05  | 05-06  |
|------------|--------|--------|--------|--------|--------|
| Bach       | 26,403 | 32,210 | 35,724 | 43,304 | 45,015 |
| Doctorate  | 760    | 1,058  | 1,221  | 1,518  | 1,618  |
| First Prof | 1,033  | 1,002  | 1,245  | 1,584  | 1,674  |
| Masters    | 6,367  | 8,807  | 10,766 | 13,365 | 12,908 |
| Total      | 34,564 | 43,077 | 48,956 | 59,771 | 61,215 |



# Undergraduate Residency Since 1990

|             | 1990  | 1995  | 2000  | 2005  | 2006  |
|-------------|-------|-------|-------|-------|-------|
| Florida     | 89.5% | 91.6% | 91.4% | 94.0% | 94.5% |
| Non-Florida | 10.5% | 8.4%  | 8.6%  | 6.0%  | 5.5%  |
| Total       | 100%  | 100%  | 100%  | 100%  | 100%  |



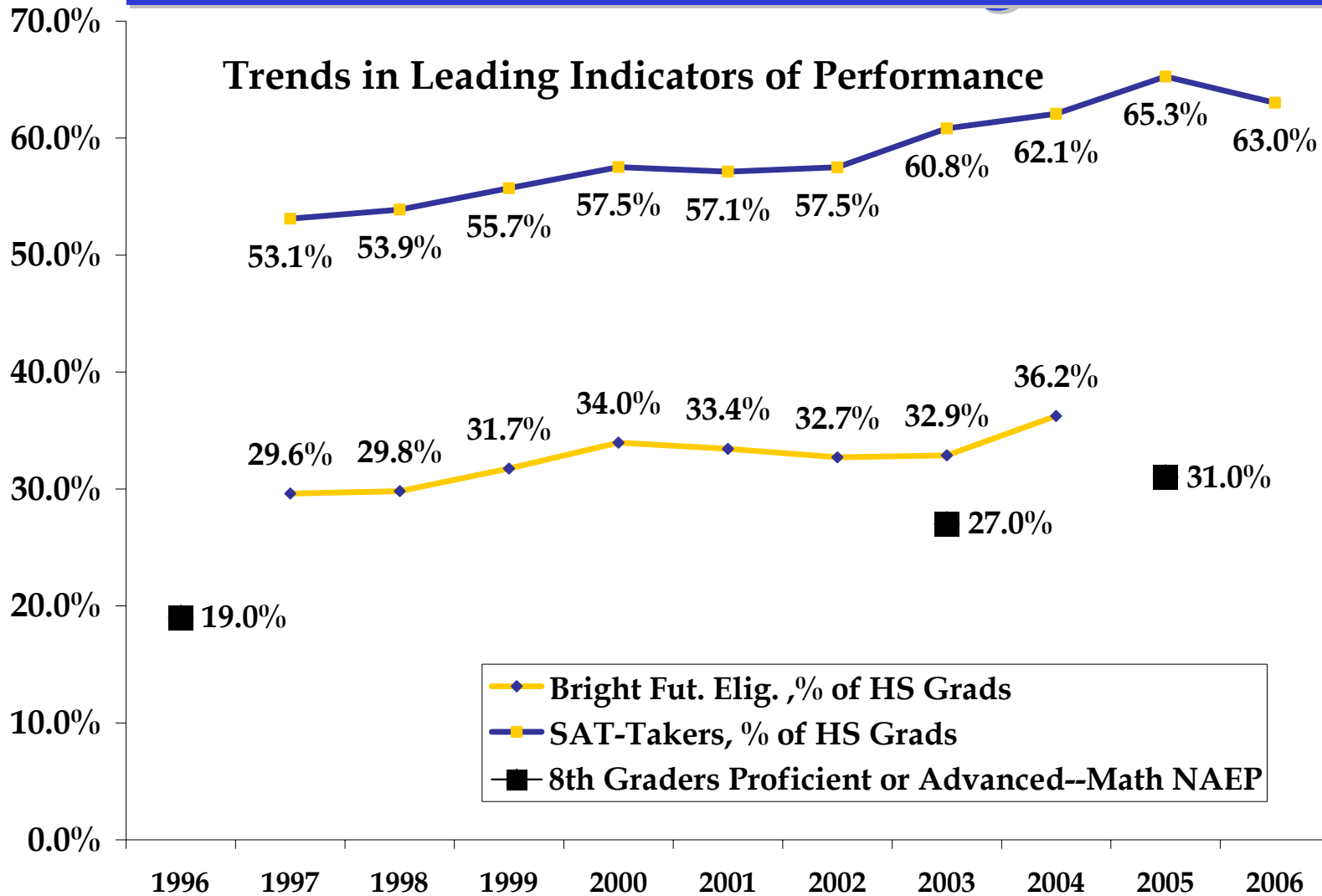
# Enrollment by Race/Ethnicity Since 1990

|                      | 1990        | 1995        | 2000        | 2005        | 2006        |
|----------------------|-------------|-------------|-------------|-------------|-------------|
| <b>Asian</b>         | 2.7%        | 3.8%        | 4.3%        | 4.6%        | 4.7%        |
| <b>Black</b>         | 9.8%        | 12.6%       | 14.4%       | 14.0%       | 13.9%       |
| <b>Hispanic</b>      | 9.4%        | 12.6%       | 14.0%       | 16.2%       | 16.9%       |
| <b>Native Indian</b> | 0.1%        | 0.3%        | 0.4%        | 0.4%        | 0.4%        |
| <b>NonRes Alien</b>  | 3.3%        | 3.5%        | 4.3%        | 4.3%        | 3.8%        |
| <b>White</b>         | 74.1%       | 66.9%       | 61.5%       | 58.7%       | 58.6%       |
| <b>Not Reported</b>  | 0.5%        | 0.4%        | 1.1%        | 1.8%        | 1.8%        |
| <b>Total</b>         | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |



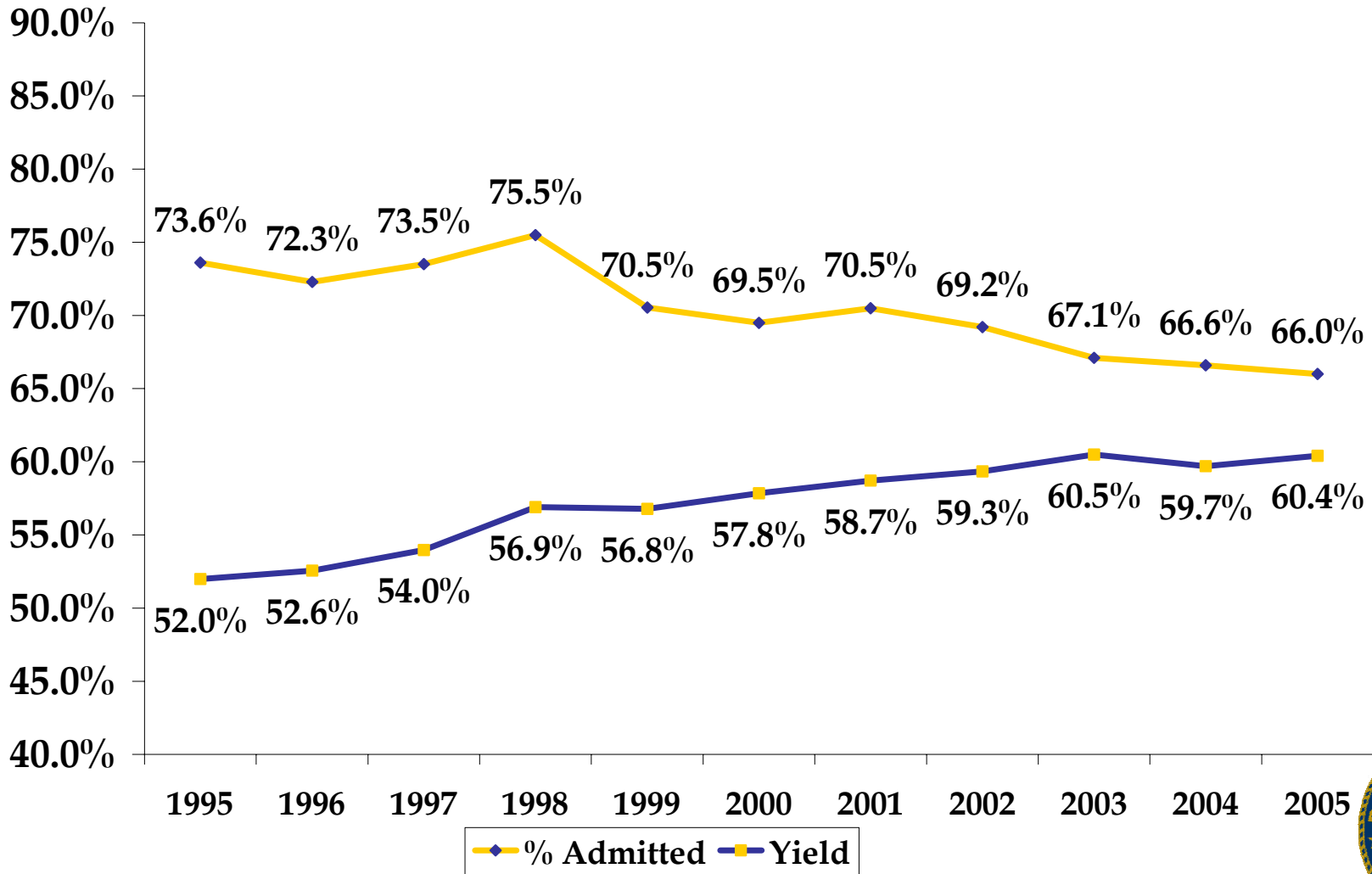
# What Are Some Leading Indicators?

Trends in Leading Indicators of Performance



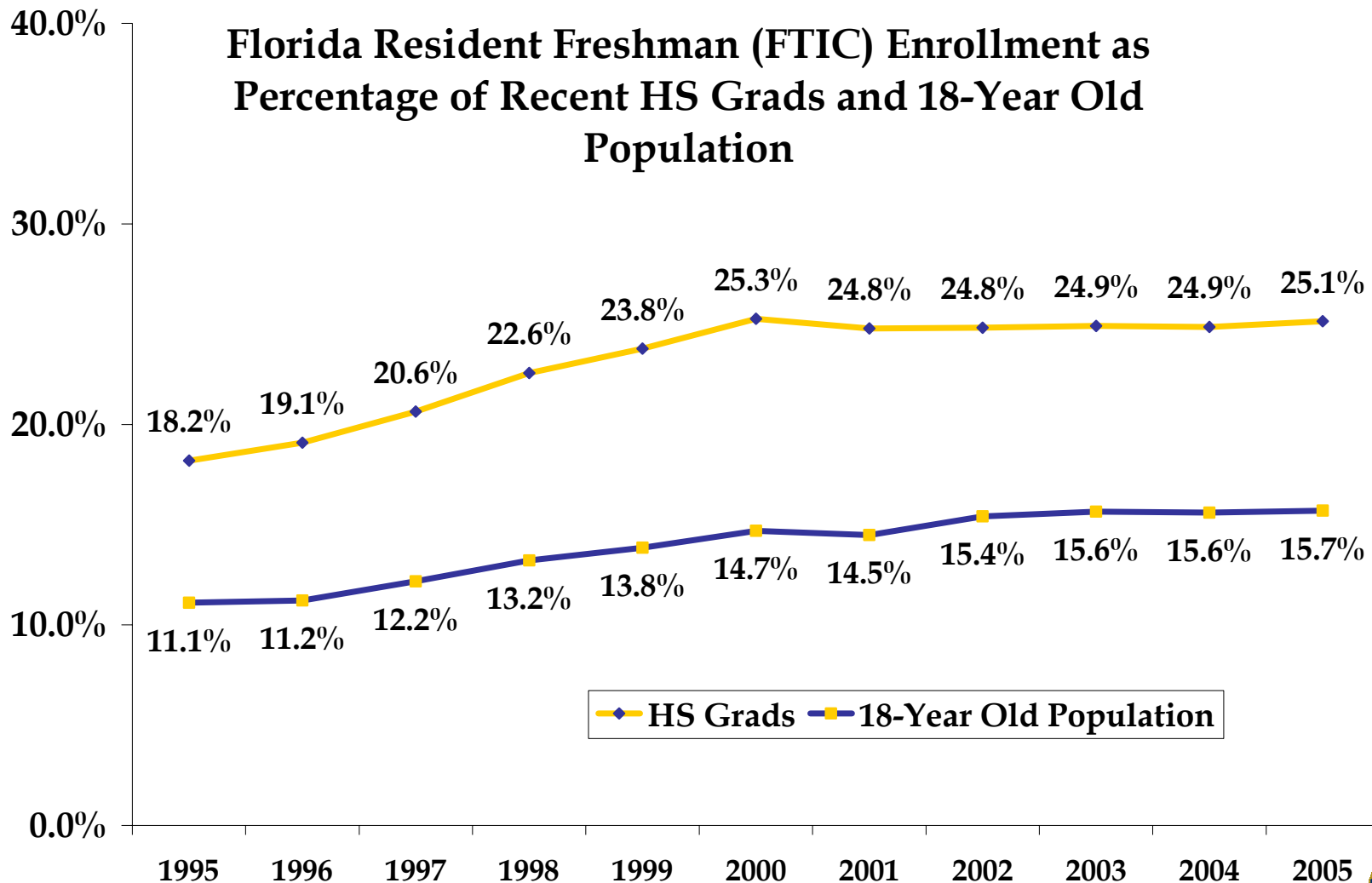
# Are We Becoming More Selective?

Fall FTIC Admissions and Yield %

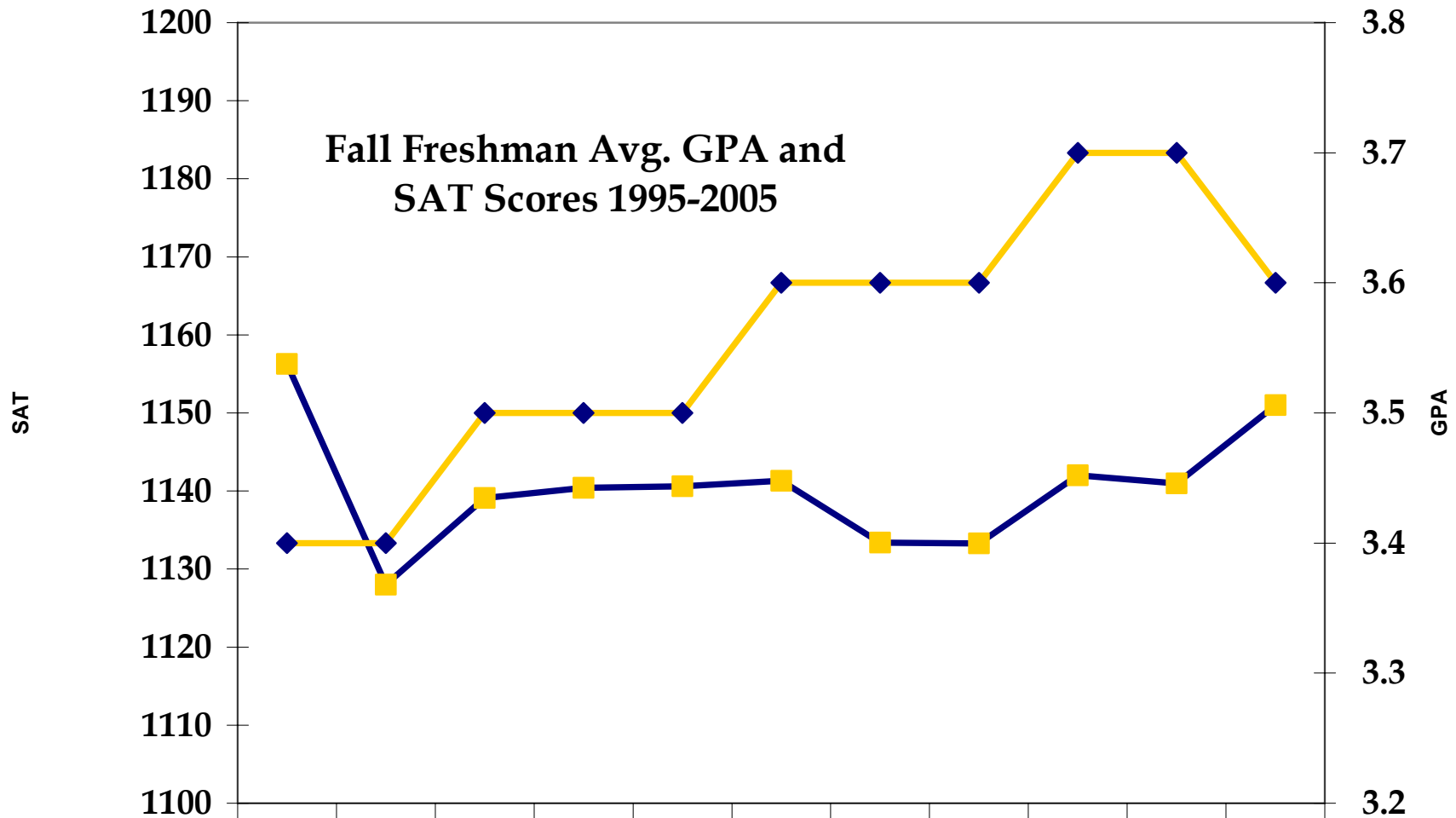


# What is Our Market Share?

**Florida Resident Freshman (FTIC) Enrollment as Percentage of Recent HS Grads and 18-Year Old Population**



# Are Freshmen Better Prepared?



|            |      |      |      |      |      |      |      |      |      |      |      |
|------------|------|------|------|------|------|------|------|------|------|------|------|
| ■ SAT      | 1156 | 1128 | 1139 | 1140 | 1141 | 1141 | 1133 | 1133 | 1142 | 1141 | 1151 |
| ◆ H.S. GPA | 3.4  | 3.4  | 3.5  | 3.5  | 3.5  | 3.6  | 3.6  | 3.6  | 3.7  | 3.7  | 3.6  |



# What is the Market Share of the Community Colleges for Bachelor Ed?

|                        | <b>Students</b> | <b>Credit Hours</b> | <b>Bachelor Degrees</b> |
|------------------------|-----------------|---------------------|-------------------------|
| <b>St. Petersburg</b>  | <b>1,498</b>    | <b>21,753</b>       | <b>223</b>              |
| <b>Miami Dade</b>      | <b>226</b>      | <b>3,777</b>        | <b>0</b>                |
| <b>Okaloosa-Walton</b> | <b>213</b>      | <b>1,593</b>        | <b>2</b>                |
| <b>Chipola</b>         | <b>12</b>       | <b>549</b>          | <b>1</b>                |

